| R thousands | $\begin{gathered} \text { BUF } \\ \text { Buffalo City } \\ (\mathrm{H}) \end{gathered}$ | $\begin{gathered} \text { NMA } \\ \text { Nandelvel } \\ \text { Mandela Bay } \end{gathered}$ | $\begin{array}{\|c\|} \text { EC101 } \\ \text { Camdeboo (L) } \end{array}$ | $\begin{gathered} \text { EC102 } \\ \text { Blue Crane } \\ \text { Route (L) } \end{gathered}$ | $\begin{gathered} \text { EC103 } \\ \text { Ikwezi (L) } \end{gathered}$ | $\begin{gathered} \text { EC104 } \\ \text { Makana (M) } \end{gathered}$ | $\begin{gathered} \text { EC105 } \\ \text { Ndlambe (L) } \end{gathered}$ | EC106 <br> Sundays River <br> Valley (M) | $\begin{gathered} \text { EC107 } \\ \text { Baviaans (L) } \end{gathered}$ | $\begin{gathered} \text { EC108 } \\ \text { Kouga (M) } \end{gathered}$ | $\underset{\substack{\text { EC109 } \\ \text { Kou-Kamma } \\ \text { (M) }}}{ }$ | $\begin{gathered} \text { DC10 } \\ \text { Cacadu (M) } \end{gathered}$ | $\begin{array}{c\|} \hline \text { EC121 } \\ \text { Mbhashe (L) } \end{array}$ | $\begin{array}{c\|} \hline \text { EC122 } \\ \text { Mnquma (M) } \end{array}$ | $\begin{gathered} \text { EC123 } \\ \text { Great Kei (L) } \end{gathered}$ | $\begin{gathered} \text { EC124 } \\ \text { Amahlathi (L) } \end{gathered}$ | $\underset{\|c\| c\|c\|}{\text { Egquswwa (M) }}$ | $\begin{gathered} \text { EC127 } \\ \text { Nkonkobe (L) } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Operating Revenue ${ }^{\text {' }}$ | 3653289 | 6366954 | 167428 | 140217 | 32311 | 29565 | 187146 | 92503 | 44469 | 497401 | - | 191778 | 126589 | 151796 | 48378 | - |  | 161307 |
| Total Operating Expenditure | 3616250 | 6621119 | 144297 | 138706 | 30847 | 302733 | 149536 | 91090 | 44468 | 483101 | - | 191778 | 119570 | 151796 | 43647 | - |  | 128757 |
| Operating Performance Surplus ( Deficit) | 37040 | -254 165 | 23130 | 11 | 1464 | 7168 | 37610 | 1412 |  | 14300 | - |  | 7018 |  | 4731 | - |  | 32550 |
| Cash and Cash Equivalents at the Year End | 747214 | 458748 |  | 6985 | 55684 |  | 2422 | 581 | -91 |  | -4815 | 53 | 67015 | -27 | 16924 | - |  |  |
| Net Increase ( (Decrease) in Cash held for the Year | 108689 | 160636 | - | -2502 | 85 |  | 10 | 918 | 91 |  | 53 | 055 | 7015 | -27 | 625 | - | - |  |
| Cash Backing / Surplus (Deficit) Reconciliation | 758818 | 14 | - | 12807 | 1560 | -22 228 | -27390 | -3198 | -8212 | -47704 | -52340 | 95303 | -3298 | -325 845 | 48714 | -5830 |  |  |
| Cash Coverage Ratio |  |  |  | 1 | 28 |  |  | 0 |  |  |  | 29 | 13 |  |  |  |  |  |
| Statement of operating performance |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 0.0\% | 11.5\% | 39.6\% | 3.2\% | 39.1\% | 20.0\% | ${ }^{(9.8 \%)}$ | 24.0\% | 30.5\% | 22.0\% | 0.0\% | (31.4\%) | ${ }^{37.6 \%}$ | 8.5\% | 24.3\% | (100.0\%) | (100.0\%) | 36.7\% |
| \% Increase in Property Rates Revenue | (3.7\%) | 115\% | \% | ${ }^{(1.3 \%)}$ | \% | . $2 \%$ | 18.6\% | . $4 \%$ | \% | $2 \%$ | 0.0\% | (100.0\%) | 124.4\% | (24.0\%) | ${ }^{6.2 \%}$ | (100.0\%) | (100.0\%) | (33.7\%) |
| \% Increase in Electricity Revenue | 0.0\% | \% ${ }^{3}$ | \% | 1.8\% | \% | 33.2\% | (100.0\%) | \% | \% | 14.3\% | \% | ${ }^{(100.0 \%)}$ | .0\% | 0.0\% | 161.1\% | ${ }^{(100.0 \%)}$ | 0.0\% | 145.4\% |
| \%\% Increase in Water Revenue | 0.0\% | \% | 42.8\% | 46.6\% | \% | 49.6\% | (100.0\%) | 20.5\% | 40.6\% | 21.9\% | 0.0\% | (100.0\%) | \% | 0.0\% | -0\% | 0.0\% | 0.0\% | 0.0\% |
| \% Increase in Property Rates \& Service Charges | 0.0\% | 19.2\% | 34.5\% | 21.9\% | 115.8\% | 36.0\% | (46.2\%) | 39.5\% | 10.5\% | 16.2\% | 0.0\% | (100.0\%) | 92.1\% | (30.4\%) | 57.4\% | (100.0\%) | (100.0\%) | 50.4\% |
| Collection Rate Including Other Revenue | \% | 87.5\% | 0.0\% | 97.6\% | 185.8\% | (22.0\%) | 123.0\% | 50.8\% | 83.5\% | 92.5\% | 329.3\% | 95.4\% | 95.9\% | (393.7\%) | 70.2\% | 0.0\% | 0.0\% | 82.4\% |
| Expenditure |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | (7.3\%) | \% | 20.3\% | 16.0\% | 23.3\% | 26.3\% | (26.8\%) | 22.9\% | 30.7\% | 30.0\% | 0.0\% | (31.4\%) | (35.3\%) | 8.5\% | 95.4\% | (100.0\%) | (100.0\%) | 9.1\% |
| \% Increase in Employee Costs | 0.0\% | .8\% | \% | 0.0\% | 31.9\% | 18.2\% | 17.1\% | 15.2\% | 13.0\% | 16.6\% | 0.0\% | (1.4\%) | 7.7\% | 9.5\% | 44.9\% | (100.0\%) | (100.0\%) | 22.3\% |
| \% Increase in Electricity Buik Purchases | 0.0\% | 26.4\% | 64.4\% | 4.0\% | 20.0\% | (8.6\%) | 0.0\% | (57.1\%) | 23.7\% | 23.6\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 13.7\% | 0.0\% | 0.0\% | 53.8\% |
| \% Increase in Water Buik Purchases | 0.0\% | 12.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 7.2\% | 0.0\% | 51.3\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
| Provision of Debt Impairment \% of Total Billable Revenue Debt Impairment | $7.3 \%$ 165450 | $6.2 \%$ 288147 | 0.0\% | $5.4 \%$ 4944 | 11.46 2012 | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | $28.3 \%$ 4382 | $\stackrel{0.0 \%}{-}$ | $\stackrel{0.0 \%}{\text { - }}$ | $\stackrel{0.0 \%}{-}$ | 0.0\% |
| management |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Capital Expenditure and Funding |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Capital Budget | 764699 | 1406732 | - | 21964 | 11530 | 120897 | 34353 | 22827 | - | 38152 | 20245 | 6552 | 56448 | 65165 | - | - | 23961 | 36808 |
| Internally Funded and Other | 110251 | 207265 | - | 2140 | 1084 | 86680 | - | 1410 | - | 14300 | 594 | 6552 | 634 | 65165 | - | - |  | 16200 |
| Grant Funding and Other | 654418 | 1199467 | - | 15963 | 8446 | 34217 | 34353 | 18537 | - | 23852 | 19651 | - | 55814 | - | - | - | 23961 | 20608 |
| Internaly Generated Funds \% of Non Grant Funding | 100.0\% | 100.0\% | 0.0\% | 35.7\% | 35.1\% | 100.0\% | 0.0\% | 32.9\% | 0.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 0.0\% | 0.0\% |  | 100.0\% |
| Borrowing \% of Non Grant Funding | 0.0\% | 0.0\% | 0.0\% | 64.3\% | 64.9\% | 0.0\% | 0.0\% | 67.1\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
| Grant Funding \% of Total Funding | 85.6\% | 85.3\% | 0.0\% | 72.7\% | 73.3\% | 28.3\% | 100.0\% | 81.2\% | 0.0\% | 62.5\% | 97.1\% | 0.0\% | 98.9\% | 0.0\% | 0.0\% | 0.0\% | 100.0\% | 56.0\% |
| Borrowing |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Borrowing Liability | 647719 | 1729021 | - | 8000 | 2000 | 50000 | - | 4090 | 1163 | - | - | - | - | 3205 | 2109 | - | - | - |
| Borrowing for the Financial Year |  |  | - | 3861 | 2000 |  | - | 2880 | - | - | - | - | - | - | - | - | - | - |
| Cost of Borowing for the Financial Year | 52939 | 128906 | - | -702 | 208 | 3000 | -2200 | -392 | - | 24295 | - | - | - | 2382 | 700 | - | - | - |
| Total Cost of Debt as a \% of Total Borrowing Liability | 8.2\% | 7.5\% | 0.0\% | (8.8\%) | 10.4\% | 6.0\% | 0.0\% | (9.6\%) | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 74.3\% | 33.2\% | 0.0\% | 0.0\% | 0.0\% |
| Financing Cost \% of Asset Base | 0.4\% | 1.0\% | 0.0\% | (0.9\%) | 1.5\% | 2.5\% | 0.0\% | (0.6\%) | 0.0\% | 63.7\% | 0.0\% | 0.0\% | 0.0\% | 0.9\% | 1.1\% | 0.0\% | 0.0\% | 0.0\% |
| Capital Charges to Operating | 1.5\% | 1.9\% | 0.0\% | (0.5\%) | 0.7\% | 1.0\% | (1.5\%) | (0.4\%) | 0.0\% | 5.0\% | 0.0\% | 0.0\% | 0.0\% | 1.6\% | 1.6\% | 0.0\% | 0.0\% | 0.0\% |
| Borrowing to Asset Ratio | 5.0\% | 13.5\% | 0.0\% | 10.7\% | 14.6\% | 41.0\% | 0.0\% | 5.8\% | 3.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 1.2\% | 3.4\% | 0.0\% | 0.0\% | 0.0\% |
| Asset Management |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Value of PPE | 12930801 | 12848232 | - | 74984 | 13656 | 121977 | - | 69986 | 38206 | 38152 | 199741 | 78665 | 166045 | 274811 | 62442 | - | - | - |
| Asset Renewal | 47391 | 287900 | - |  |  |  | - | 18804 | - | - | 9651 | - | - | - | - | - | - | - |
| Asset Renewal \% of Depreciation | 10.0\% | 41.8\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 400.1\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
| Rem \% of PPE | 1.9\% | 3.6\% | 0.0\% | 8.2\% | 10.7\% | 0.0\% | 0.0\% | 9.2\% | 0.0\% | 91.9\% | 0.0\% | 2.3\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
| Asset Renewal and Rem as a \% of PPE | 2.2\% | 5.8\% | 0.0\% | 8.2\% | 10.7\% | 0.0\% | 0.0\% | 36.1\% | 0.0\% | 91.9\% | 9.8\% | 2.3\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
| Depreciation as \% of Asset Base | 3.7\% | $5.4 \%$ | 0.0\% | 3.9\% | 8.0\% | 0.0\% | 0.0\% | 6.7\% | 0.0\% | 0.0\% | 0.0\% | 1.3\% | 0.0\% | 0.1\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
| Repair \& Maintenance | 242036 | 458471 |  | 6139 | 1465 | - | - | 6443 | - | 35051 | - | 1795 | - | - |  | - | 1565 |  |
| SOCIAL PACKAGE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Number of Households | 238 | 393 |  | 12 | ${ }^{737}$ |  | - | 12 | 3 | 19 | - | - | - | - | 100 | - | - | - |
| Number of Households receiving Free Basic Services |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Water (6 kiolitites per household per month) |  | 85 | - | 4 | - | 9 | - | 12 | 2 | 4 | - | - | - |  | 12 | - | - | - |
| Sanitation (free minimum level sevice) | - | 85 | - | 4 | - | 9 | - |  | 2 | 4 | - | - | - | - | 12 | - | - | - |
| Electricity/Other energy ( 50 kwh per household per month) | - | ${ }^{85}$ | - | 4 | - | 4 | - | - | 2 | 4 | - | - | - | - | 12 | - | - | - |
| Refise(removed at least once a week) | - | 79 | - | 4 | - | - | - | 4 | 2 | 4 | - | - | - | - | 2 | - | - | - |
| Highest level of free service provided |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Water (kilolitres per household per month) | ${ }^{6}$ | 8 |  | 6 | - | 10 | - | 6 | - | 6 | - | - | - | - | 6 | - | - |  |
| Electricity (kwh per household per month) |  |  |  | 50 | - | 50 | - | 50 | - | 50 | - | - | - | - | 50 | 50 | - | - |
| Cost of Free Basic Services provided | 156090 | 178057 | - | 1018 | 1632 | 19428 | - | 933 | 3569 | 1105 | - | - | 9634 | 132 | 450 | 16531 | - | - |
| Revenue Cost of free services provided | 215505 | 293663 |  | 43800 |  | 60529 |  | 18934 | 14676 | 393441 |  | - | 1531 | 2100 | 1006 | 17031 | - | - |
| Local Government Equitable Share | 583628 | 656653 | 33092 | 34998 | 13753 | 59143 | 4952 | 32105 | 15153 | 41038 | 25910 | 67220 | 105238 | 136070 | 28209 | 79616 | 55140 | 76099 |



| R thousands | $\begin{gathered} \text { EC128 } \\ \text { Nxuba (L) } \end{gathered}$ | $\begin{gathered} \text { DC12 } \\ \text { Amathole (H) } \end{gathered}$ | $\begin{gathered} \text { ECxu1 } \\ \text { Inxuba } \\ \text { Yethemba (L) } \end{gathered}$ | $\begin{array}{c\|} \hline \text { EC132 } \\ \text { Tsolwana (L) } \end{array}$ | $\begin{gathered} \text { EC133 } \\ \text { Inkwanca (L) } \end{gathered}$ | $\begin{gathered} \text { EC134 } \\ \text { Lukhanji (M) } \end{gathered}$ | EC135 <br> Intsika Yethu <br> (L) |  | $\begin{array}{c\|} \hline \text { EC137 } \\ \text { Engcobo (M) } \end{array}$ | $\begin{array}{\|c\|} \hline \text { EC138 } \\ \text { Sakhisize (L) } \end{array}$ | $\begin{array}{\|c\|} \hline \mathrm{DC13} \\ \text { Chris Hani (M) } \end{array}$ | $\underset{\text { EC141 }}{\text { Elundini (L) }}$ | $\begin{aligned} & \text { EC142 } \\ & \text { Senqu (M) } \end{aligned}$ | $\begin{gathered} \text { EC143 } \\ \text { Maletswai (L) } \end{gathered}$ | $\begin{gathered} \text { EC144 } \\ \text { Gariep (L) } \end{gathered}$ | $\begin{gathered} \text { DC14 } \\ \text { Joe Gqabi (H) } \end{gathered}$ | $\begin{array}{\|c\|} \hline \text { EC153 } \\ \text { Ngquza Hills } \\ \text { (L) } \end{array}$ | EC154 <br> Port St Johns <br> (M) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Operating Revenue ${ }^{\text {' }}$ | 49534 | 1304843 | - | 43127 | 38138 | 439694 | - | 115012 | 54467 | 52676 | 397115 | 149350 | 131508 | 124701 | 8 | 49124 | 121014 | 67804 |
| Total Operating Expenditiure | 49263 | 88707 | - | 47338 | 38138 | 439695 | - | 148671 | 47118 | 68224 | 446873 | 143577 | 121828 | 119790 | - | 190645 | 102280 | 65281 |
| Operating Performance Surplus ( Deficit) | 271 | 416135 | - | -4211 |  |  | - | -33659 | 7348 | -15 547 | -49758 | 5773 | 9680 | 4911 | 8 | -141521 | 18733 | 2524 |
| Cash and Cash Equivalents at the Year End |  | -54226 | - | 7004 | - | 36405 | - | 4792 |  |  | -61 254 | 18090 | 4483 | 8128 | - | -558957 | 59276 |  |
| Net Increase ( (Decrease) in Cash held for the Year |  | -54 226 | - | 333 |  | 21331 |  | 4794 |  |  | -61 254 | -4218 | 3033 | 7248 |  | -558 957 | 59276 |  |
| Cash Backing / Surplus (Deficit) Reconciliation | - | 550722 | - | 5403 | - | 170963 | 55500 | - | -14314 | $-1384$ | -133923 | 31 | 677 | 6381 | -16607 | 9700 | - | -40881 |
| Cash Coverage Ratio |  | ${ }^{-1}$ | - | 3 |  |  |  | 1 |  |  |  | 2 | 7 | 1 |  | 51 | 10 |  |
| Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 7.9\% | 8.1\% | (100.0\%) | 35.9\% | 13.0\% | 10.2\% | (100.0\%) | 13.4\% | 0.0\% | (25.5\%) | 17.2\% | 16.9\% | 10.5\% | 32.4\% | (100.0\%) | (77.4\%) | 33.4\% | 1927.5\% |
| \%\% Increase in Property Rates Revenue | (5.9\%) | 0.0\% | (100.0\%) | (96.0\%) | 42.1\% | 8.0\% | (100.0\%) | 12.1\% | 0.0\% | (4.6\%) | 0.0\% | (4.5\%) | 8.0\% | (100.0\%) | (99.9\%) | 0.0\% | (0.4\%) | 109.1\% |
| \% Increase in Electricity Revenue | 23.7\% | 5.0\% | (100.0\%) | (83.1\%) | 39.0\% | 27.9\% | 0.0\% | 33.8\% | 0.0\% | (40.3\%) | 0.0\% | 32.1\% | 128.3\% | 13.4\% | (100.0\%) | 0.0\% | 0.0\% | 0.0\% |
| \% Increase in Water Revenue | 0.0\% | (2.1\%) | (100.0\%) | 0.0\% | 0.0\% | 5.9\% | 0.0\% | 4.8\% | 0.0\% | 0.0\% | 0.0\% | (17.2\%) | 0.0\% | 0.0\% | 0.0\% | (100.0\%) | 0.0\% | 0.0\% |
| \% Increase in Property Rates \& Service Charges | 23.4\% | 4.9\% | (100.0\%) | .0\% | 35.8\% | 8.6\% | ${ }^{(100.0 \%)}$ | 13.3\% | 0.0\% | (25.8\%) | (100.0\%) | 7.5\% | 332.8\% | 35.8\% | (100.0\%) | (100.0\%) | (9.9\%) | 87.6\% |
| Collection Rate Including Other Revenue | 0.0\% | \% | 0.0\% | 06.1\% | 9.3\% | 85.8\% | 0.0\% | (97.7\%) | \% | (48.9\%) | 1181.3\% | \% | . $\%$ | 8\% | (19018.3\%) | ${ }^{(2.7 \%)}$ | 100.0\% | 96.6\% |
| Expenditure |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | 14.5\% | 0.7\% | (100.0\%) | 20.4\% | 13.0\% | 10.3\% | (100.0\%) | 91.4\% | 0.0\% | (9.8\%) | 34.2\% | 23.2\% | 3.4\% | 34.3\% | (100.0\%) | (39.4\%) | 12.8\% | 53.2\% |
| \% Increase in Employee Costs | 10.0\% | (3.0\%) | (100.0\%) | 33.9\% | 21.3\% | 4.9\% | (100.0\%) | 22.8\% | 0.0\% | 5.8\% | (1.0\%) | 20.6\% | 46.0\% | 23.8\% | (100.0\%) | (22.4\%) | 9.7\% | 10.8\% |
| \% Increase in Electricity Bulk Purchases | 0.0\% | 0.0\% | (100.0\%) | 60.0\% | 62.5\% | 36.2\% | 0.0\% | (100.0\%) | 0.0\% | (22.4\%) | 0.0\% | 139.3\% | 26.7\% | 25.8\% | (100.0\%) | 0.0\% | 0.0\% | 0.0\% |
| \% Increase in Water Buk Purchases | 0.0\% | 1\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | (100.0\%) | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | (100.0\%) | 0.0\% | 0.0\% |
| Provision of Debt Impairment \% of Total Billable Revenue | 0.0\% | $51.8 \%$ 66260 | -0.0\% | $18.0 \%$ 1062 | 0.0\% | $30.5 \%$ 76243 | 0.0\% | 0.0\% | 0.0\% | $41.9 \%$ 4120 | 0.0\% | 9.8\% 3713 | $15.6 \%$ 5404 | $6.3 \%$ 4739 | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
| MANAGEMENT |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Capital Expenditure and Funding |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Capital Budget | 12854 | 416135 | - | 20034 | 9106 | 41452 | - | 33244 | 55967 | - | 423939 | 44081 | 39173 | 3522 | - | 136500 | - | 24227 |
| Internally Funded and Other | 3170 | 54108 | - | 1600 | 870 |  | - | 11579 |  | - |  | 21739 | 17227 | 4908 | - | 136500 | - | 7474 |
| Grant Funding and Other | 9684 | 362027 | - | 834 | 236 | 41452 | - | 21665 | 55967 | - | 423939 | 22343 | 21947 | 23534 | - | - | - | 16753 |
| Internaly Generated Funds \% of Non Grant Funding | 100.0\% | 100.0\% | 0.0\% | 0.8\% | 100.0\% | 0.0\% | 0.0\% | 100.0\% | 0.0\% | 0.0\% | 0.0\% | 100.0\% | 100.0\% | 40.9\% | 0\% | 100.0\% | .0\% | 100.0\% |
| Borrowing \% of Non Grant Funding | .0\% | 0\% | 0.0\% | 9.2\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 59.1\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
| Grant Funding \% of Total Funding | 55.3\% | 87.0\% | 0.0\% | 74.0\% | 90.4\% | 100.0\% | 0.0\% | 65.2\% | 100.0\% | 0.0\% | 100.0\% | 50.7\% | 56.0\% | 66.3\% | 0.0\% | 0.0\% | 0.0\% | 69.2\% |
| Borrowing |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Borrowing Liability |  |  | - | 3661 | - | 1523 | 1523 | - | - | - | - | 190 | 16586 | 10826 | 1837 | 8000 | - |  |
| Borrowing tor the Financial Year |  | - | - | 3600 | - |  | - | - | - |  | - |  |  | 7080 | - | - | - |  |
| Cost of Borrowing for the Financial Year | - | 118 | - | 77 | - | 1564 | - | - | - | 1075 | - | 107 | 800 | -668 | - | 805 | 879 | - |
| Total Cost of Debt as a \% of Total Borrowing Liability | 0.0\% | 0.0\% | 0.0\% | 2.1\% | $0.0 \%$ | 102.7\% | 0.0\% | 0.0\% | \% | 0.0\% | \% | 56 | 4.8\% | (6.2\%) | 0.0\% | 10.1\% | \% | 0.0\% |
| Financing Cost \% of Asset Base | 0\% | 0\% | 0.0\% | 0.1\% | 0.0\% | 0.8\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.1\% | 0.5\% | (0.3\%) | 0.0\% | 0.1\% | 1.5\% | 0.0\% |
| Capital Charges to Operating | 0.0\% | 0.0\% | 0.0\% | 0.2\% | 0.0\% | 0.4\% | 0.0\% | 0.0\% | 0.0\% | 1.6\% | 0.0\% | 0.1\% | 0.7\% | (0.6\%) | 0.0\% | 0.4\% | 0.9\% | 0.0\% |
| Borowing to Asset Ratio | 0.0\% | 0.0\% | 0.0\% | 2.7\% | 0.0\% | 0.7\% | 0.7\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.1\% | 10.2\% | 5.5\% | 5.4\% | 0.6\% | 0.0\% | 0.0\% |
| Asset Management |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Value of PPE | - | 1059633 | - | 135898 | - | 207296 | 207296 | - | - | - | 398377 | 175419 | 163139 | 196818 | 33911 | 1235623 | 59276 | 60970 |
| Asset Renewal | - | 24645 | - | 1830 | - | - | - | - | - | - | - | - | - | 5000 | - | - | - |  |
| Asset Renewal \% of Depreciation | 0.0\% | 29.2\% | 0.0\% | 51.9\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
| ReM \% of PPE | 0.0\% | 2.5\% | 0.0\% | 2.7\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 4.6\% | 4.7\% | 3.7\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
| Asset Renewal and ReM as a \% of PPE | 0.0\% | 4.8\% | 0.0\% | 4.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 4.6\% | 4.7\% | 6.3\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
| Depreciation as \% of Asset Base | 0.0\% | 8.0\% | 0.0\% | 2.6\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 6.4\% | 0.0\% | .0\% | 0.5\% | .0\% | 0.0\% |
| Repair \& Maintenance |  | 26622 | - | 3668 | - | - | - | 7618 | - | - | - | 8115 | 7732 | 7338 | - | - | - | - |
| social package |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Number of Households | - | - | - | - | - | - | - | 10 | - | - | - | - | - | - | 9 | - | - | 31 |
| Number of Households receiving Free Basic Services |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Water (6 kililitres per household per month) | - | - | - | - | - | 8290 | - | 9 | - | - | - | - | - | - | 6 | - | - |  |
| Sanitation (free minimum level serice) | - | - | - | - | - | 9198 | - | 7 | - | - | - | - | - |  | 6 | - | - |  |
| Electricity/Other energy (50kwh per household per month) | - |  | - |  |  | 6463 | - | 12 | - |  | - | 6 | 6 | - | 2 | - | - |  |
| Refuse(removed at least once a week) | - | - | - |  | - | 4244 | - | 7 | - | - | - | 6 | 3 | - | 6 | - | - | - |
| Highest level of free service provided |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Water (kililitres per household per month) |  |  |  |  |  |  |  | 6 | - |  | - | - | - | - | - | - | - |  |
| Electricity (kwh per household per month) | - |  | - |  | - |  | - | 50 | - | - | - | 50 | 50 | - | 50 | - | - |  |
| Cost of Free Basic Services provided | - | - | - | - | - | 20969 | 6000 | 1362 | - | - | - | 11865 | 11044 | - | 6106 | - | - | - |
| Revenue Cost of free services provided |  |  |  |  |  | 49511 |  | 1804 |  |  |  | 12021 | 12968 | - | 6450 | - | - | - |
| Local Government Equitable Share | 18627 | 530281 | 35770 | 21878 | 15748 | 96062 | 78404 | 61619 | 66596 | 34165 | 325908 | 64855 | 79190 | 20224 | 22167 | 149031 | 97182 | 5953 |
| MTREFF Funded $\checkmark /$ Unfunded $\times$ | $\checkmark$ | $\checkmark$ | $\times$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\times$ | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\times$ | $\checkmark$ | $\checkmark$ | $\times$ |

SIRサ-Funded 1 Unfunded $x$
Sourc: : National Treasury Local Goverment Datia
'Total revenue excludues internal I harges

| R thousands | $\begin{array}{c\|} \hline \text { EC155 } \\ \text { Nyandeni (L) } \end{array}$ | $\begin{gathered} \text { EC156 } \\ \text { Mhlontlo (L) } \end{gathered}$ | EC157 <br> King Sabata <br> Dalindyebo (H) | $\begin{array}{\|c\|} \hline \mathrm{DC} 15 \\ \text { O.R. Tambo } \\ (\mathrm{H}) \end{array}$ | $\begin{gathered} \text { EC441 } \\ \text { Matatiele (M) } \end{gathered}$ | $\underset{\substack{\text { EC442 } \\ \text { Uminvubu } \\ \text { (M) }}}{\text { nen }}$ | $\begin{gathered} \text { EC443 } \\ \text { Mbizana (M) } \end{gathered}$ | EC444 <br> Ntabankulu (L) | DC44 <br> Alfred Nzo (M) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Operating Revenue ${ }^{\text {' }}$ | 92210 | 90823 | 623642 | 935269 | 262 | 10015 | - | 61738 | 314768 |
| Total Operating Expenditure | 92210 | 90823 | 623642 | 1085269 | 171 | 78738 | - | 488 | 314768 |
| Operating Periformance Surplus ( Deficit) |  |  |  | -50 00 | 91 | -6872 | - | 50 |  |
| Cash and Cash Equivalents at the Year End |  | 35369 | 158653 | 210367 | 70 | 47387 | -25 709 | 1 |  |
| Net Increase ( (Decrease) in Cash held for the Year |  | 35369 | 136393 | -112 | 70 | 47387 | -32 171 | 1 | - |
| Cash Backing / Surplus (Deficit) Reconciliation |  |  | -105 832 | -120 | -1096 | -79011 |  | 2136 | 47178 |
| Cash Coverage Ratio |  | 6 | 5 | 7 | 7 | 12 |  |  |  |
| Statement of operating performance |  |  |  |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Revenue | 0.0\% | 0.0\% | 21.9\% | 1.3\% | (99.9\%) | (90.1\%) | (100.0\%) | 29.3\% | 87.5\% |
| \% Increase in Property Rates Revenue | 0.0\% | 0.0\% | 3\% | 0.0\% | (99.9\%) | (100.0\%) | (100.0\%) | 4.8\% | 0.0\% |
| \% Increase in Electricity Revenue | 0.0\% | 0.0\% | 21.3\% | 0.0\% | 0.0\% | 0.0\% | (100.0\%) | 0.0\% | 0.0\% |
| \% Increase in Water Revenue | 0.0\% | 0.0\% | 0.0\% | 17.6\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | (100.0\%) |
| \% Increase in Property Rate \& Service Charges | 0.0\% | 0.0\% | 16.5\% | 15.8\% | (99.9\%) | (69.1\%) | (100.0\%) | 6.6\% | 170.7\% |
| Collection Rate Including Other Revenue | 100.0\% | 102.3\% | 58.0\% | 81.5\% | (24 55.5\%) | 114.3\% | 0.0\% | 28.5\% | 79.1\% |
| Expenditure |  |  |  |  |  |  |  |  |  |
| \% Increase in Total Operating Expenditure | 0.0\% | 0.0\% | 20.7\% | 2.1\% | (99.9\%) | 5.2\% | (100.0\%) | (27.9\%) | 92.1\% |
| \% Increase in Employee Costs | 0.0\% | 0.0\% | 7.1\% | 10.8\% | (99.9\%) | (37.4\%) | (100.0\%) | 14.5\% | 74.6\% |
| \% Increase in Electricity Bulk Purchases | 0.0\% | 0.0\% | 33.2\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
| \% Increase in Water Bulk Purchases | 0.0\% | 0.0\% | 0.0\% | 177.8\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
| Provision of Debt Impairment \% of Total Billable Revenue Debt Impairment | 0.0\% | 0.0\% | $4.2 \%$ 16655 | $\begin{array}{r} 24.9 \% \\ 27500 \end{array}$ | 0.0\% | 0.0\% | 0.0\% | $35.9 \%$ 800 | 0.0\% |
| management |  |  |  |  |  |  |  |  |  |
| Capital Expenditure and Funding |  |  |  |  |  |  |  |  |  |
| Total Capital Budget | 34015 | 47481 | 115862 | 280806 | 123713 | 67104 | 251116 | 35732 | 459160 |
| Internaly Funded and Other |  |  | 6752 |  | 19862 |  |  |  |  |
| Grant Funding and Other | 34015 | 47481 | 89110 | 280806 | 90851 | 67104 | 251116 | 35732 | 459160 |
| Internaly Generated Funds \% of Non Grant Funding | 0.0\% | 0.0\% | 25.2\% | 0.0\% | 60.4\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
| Borrowing \% of Non Grant Funding | 0.0\% | 0.0\% | 74.8\% | 0.0\% | 39.6\% | 0.0\% | 0.0\% |  | 0.0\% |
| Grant Funding \% of Total Funding | 100.0\% | 100.0\% | 5.9\% | 100.0\% | 73.4\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% |
| Borrowing |  |  |  |  |  |  |  |  |  |
| Total Borrowing Liability | - | - | 96 | 68 | - |  | - | - | 20986 |
| Borrowing tor the Financial Year | - | - | 20000 |  | 13000 |  | - | - |  |
| Cost of Borrowing for the Financial Year |  |  | -5014 | - |  | - | - | 52 |  |
| Total Cost of Debt as a\% of Total Borrowing Liability | 0.0\% | 0.0\% | (5214.4\%) | 0.0\% | 1058.5\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
| Financing Cost \% of Asset Base | 0.0\% | 0.0\% | (575.4\%) | 0.0\% | 0.9\% | 0.0\% | 0.0\% | 0.4\% | 0.0\% |
| Capital Charges to Operating | 0.0\% | 0.0\% | (0.8\%) | 0.0\% | 1.2\% | 0.0\% | 0.0\% | 0.1\% | 0.0\% |
| Borowing to Asset Ratio | 0.0\% | 0.0\% | 11.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 6.0\% |
| Asset Management |  |  |  |  |  |  |  |  |  |
| Total value of PPE | - | - | 871 | 3658094 | 235 | 436237 | - | 14266 | 35000 |
| Asset Renewal | - |  | - | 10000 | - |  | - | - |  |
| Asset Renewal \% of Depreciation | 0.0\% | 0.0\% | 0.0\% | 6.7\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
| R\&M \% of PPE | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.9\% | 0.0\% | 0.0\% | 0.0\% |
| Asset Renewal and Rem as a \% of PPE | 0.0\% | 0.0\% | 0.0\% | 0.3\% | 0.0\% | 0.9\% | 0.0\% | 0.0\% | 0.0\% |
| Depreciation as \% of Asset Base | 0.0\% | 0.0\% | 3311.3\% | 4.1\% | 4.6\% | 0.0\% | 0.0\% | 2.1\% | 1.4\% |
| Repair \& Maintenance |  |  |  |  | - | 919 | - |  |  |
| social package |  |  |  |  |  |  |  |  |  |
| Total Number of Households | - | - | 557 | 356 | - | - | - | - | 109 |
| Number of Households receiving Free Basic Services |  |  |  |  |  |  |  |  |  |
| Water (6 kiolitites per household per month) | - | - | - | 227 | - | - | - |  | 12 |
| Sanitation (free minimum level serice) | - | - | - | 260 | - | - | - |  | 12 |
| Electriciry/Other energy ( 50 kwh per household per month) | - | - | 12 | - | 9 | - | - | - |  |
| Refuse(removed at least once a week) | - | - | 1 | - | 9 | - | - | - | - |
| Highest level of free service provided |  |  |  |  |  |  |  |  |  |
| Water (kiolitites per household per month) |  | - | - | - | - | - | - | - | - |
| Electricity (kwh per household per month) | - | - | 50 |  | 50 | - | - | - | - |
| Cost of free Basic Services provided | - | - |  | 24298 | 4569 | - | - | 3033 | 536 |
| Revenue Cost of free services provided |  | - | 37374 |  | 11218 | - | - | 50 | 508 |
| Local Government Equitable Share | 111925 | 87213 | 153086 | 41623 | 92449 | 92993 | 98860 | 54929 | 265535 |
| MTREFF F unded $\checkmark$ / Unfunded $\times$ | $\checkmark$ | $\checkmark$ | $\times$ | $\times$ | $\times$ | $\times$ | $\checkmark$ | $\checkmark$ | $\checkmark$ |

